

62-6372/a

23 OCT 1962

*Carth*  
Major General Robert A. Breitweiser, USAF  
Assistant Chief of Staff (Intelligence)  
United States Air Force  
Washington 25, D. C.

Dear General Breitweiser:

Your letter of 28 August 1962 raises the question of the U. S. Intelligence Board review of the subcommittee structure of the Guided Missile and Astronautics Intelligence Committee. I feel that this matter is best left to the Committee itself, which has just completed a reorganization of its working groups.

It is my understanding that the Committee has always used the working group concept rather than a formal subcommittee structure so as to retain important flexibility for handling new problems and data. The organization of these working groups has apparently never been brought before USIB for formal ratification, and I see no need for USIB to enter the matter at this time. Of course, if the Air Force has strong arguments for changing this tradition, I feel sure that the Chairman of the Board would receive them as an item for consideration by the Board.

Faithfully yours,

USAF review(s)  
completed.

(Signed) Marshall S. Carter

Marshall S. Carter  
Lieutenant General, USA  
Deputy Director

OSI/OAD/ADWheelon/1d/15 Oct 62/  
Rewritten O/DDCI/MSCarter/lcv(22 Oct 62)  
Concurred in by AD/SI and DD/I as originally prepared  
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Approved For Release 2004/07/08 : CIA-RDP80B01676R003000180006-6

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DEPARTMENT OF THE AIR FORCE  
HEADQUARTERS UNITED STATES AIR FORCE  
WASHINGTON 25, D.C.



28 AUG 1962

REPLY TO  
ATTN OF:  
AFCIN

SUBJECT: (U) Review of Committee Substructure

Noted by AOCI  
9/1/62

TO: Director  
Central Intelligence Agency

1. I am informed that the Guided Missile and Astronautics Intelligence Committee (GMAIC) is currently reviewing its organizational structure. Under USIB authority the GMAIC is authorized to establish working groups appropriate for the discharge of its many functions, I do not recall that USIB has ever reviewed the results from a management point of view. Perhaps this is inconsistent with our responsibility.
2. The functions assigned to the GMAIC encompass production and management tasks requiring complex actions and often transcending authority. For continued effectiveness with increasing complexity the committee should be afforded closer guidance from USIB. After examining the GMAIC reorganization plan with reference to the probable Defense Intelligence Agency framework within which a major part of our resources will operate, I believe that the GMAIC needs direction regarding the appropriate method of task management.
3. I have a specific proposal and perhaps other members of USIB would like to discuss the matter.

*RB Breitweiser*

ROBERT A. BREITWEISER  
Major General, USAF  
Assistant Chief of Staff  
Intelligence

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62-6372/1

15 OCT 1962

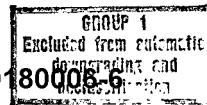
BRIEF FOR: Director of Central Intelligence

SUBJECT: Review of Committee Structure

REFERENCE: Memorandum to DCI from Assistant Chief of Staff/Intelligence, USAF, dated 28 August 1962, subject as above (ER 62-6372)

1. Attached is a proposed letter to the Assistant Chief of Staff/Intelligence, USAF, for your signature.
2. The Guided Missile and Astronautics Intelligence Committee completed a reorganization of its working groups during August as one step in our efforts to revitalize its activities. The number of working groups remained the same, but the mission of each was modified so as to better fill our current responsibilities. The new groups are focused on offensive missiles, deployment, production, space systems, antimissile missiles, air defense, and non-Soviet missile problems. The aim was to create a small technical community for analysis with particular disciplines working on each common problem area. The representatives of Army, Navy, DIA,

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SUBJECT: Review of Committee Structure

NSA, State and CIA were unanimous in endorsing this reorganization and basic philosophy.

3. The Air Force member advocated a different plan in a very aggressive manner. He wanted to reduce the number of working groups from seven to three and use these to "manage" national intelligence analysis for GMAIC with three full-time DIA men. We found that two Air Force Lieutenant Colonels had already been assigned to the Committee for this handling purpose. The rest of the Committee rejected their proposal for large "shunting and switching centers" and General Breitweiser's letter to you is an appeal of this decision by GMAIC. A similar letter (copy attached) was sent to General Carroll and was considered (with unknown result) by the Military Intelligence Board.

4. The working group breakdown has always been used by GMAIC in preference to a formally ratified subcommittee structure. This has avoided the problem of USIB review in the past and has worked well in allowing flexibility to respond promptly to new

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**SUBJECT:** Review of Committee Structure

problems, such as the proliferation of missiles to Non-Soviet nations. I believe that it would be a definite loss to suddenly reverse this position, especially on an appeal basis for a minority viewpoint.

[Redacted]  
ST/  
ALBERT D. WHEELON  
Assistant Director  
Scientific Intelligence

**Attachments:**

Proposed Letter to ACSI/USAF  
cc of Letter to Gen. Carroll  
from ACSI/USAF

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**TO: Director (Lt. General Joseph F. Carroll)**  
**Defense Intelligence Agency**

**SUBJECT: (U) Management of Technical Intelligence Resources**

1. Currently the Guided Missile and Astronautics Intelligence Committee (GMAIC) of USIB is reorganizing. The eight working groups which the GMAIC seeks to re-establish will essentially contribute another "layer" of piecemeal disjointed management over service technical intelligence elements.
2. I note that after implementation of the DIA Technical Intelligence Plan two new functions will be centralized within DIA: "Over-all management of the DOD technical intelligence effort" and "Synthesis of technical intelligence produced and furnished by the Services." The Services retain not only responsibility for production and collection but also for managing technical intelligence organizations and elements.
3. I believe that it is appropriate to consider our opportunity to contribute direction for improved task management through USIB to GMAIC. I would like to discuss this matter with the Military Intelligence Board to insure uniform support to GMAIC and to guarantee that our GMAIC members do not waste effort toward purposes inconsistent with the express DOD basic policy decision.

**ROBERT A. BREITWEISER**  
**Major General, USAF**  
**Assistant Chief of Staff for**  
**Intelligence**

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CENTRAL INTELLIGENCE AGENCY  
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2	Executive Director	18 Oct	
3	Deputy Director of Central Intell.		IS
4	Director of Central Intelligence		
5	EI		
6			
ACTION	DIRECT REPLY	PREPARE REPLY	
APPROVAL	DISPATCH	RECOMMENDATION	
COMMENT	FILE	RETURN	
CONCURRENCE	INFORMATION	4	SIGNATURE

Remarks:

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